

ITW UK Gender Pay Gap Report 2020

Introduction

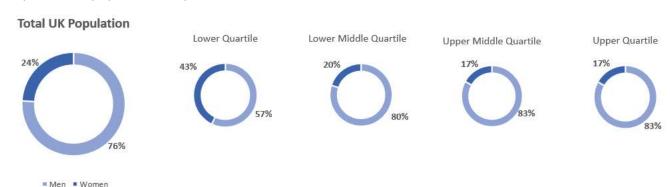
In compliance with the Equality Act 2010 (Gender Pay Gap Information) Regulations 2017, ITW is measuring and annually reporting the "gender pay gap," or the difference of the average pay between men and women employees across ITW's 27 UK-based businesses. The required disclosures are set forth below. We also encourage you to review ITW's Diversity and Inclusion Strategy and Framework, as well as learn about specific actions we are taking to enhance diversity and ensure inclusive workplaces across our global organization.

In light of the information set forth below, it is important to note that the "gender pay gap" is not the same as "equal pay," which is men and women being paid equally for carrying out the same or similar jobs and work of equal value. Rather, the information below identifies average earnings across all jobs, levels and salaries, regardless of position, division or location. The pay gap is also reflective of the unequal distribution of men and women in roles across our businesses. The bonus gap in particular is dependent on the distribution of men and women in each of our businesses, where the business performance varies greatly given our diversified model. Importantly, our compensation practices are designed to be objective and avoid bias. We utilize pay ranges reflective of the median compensation in our local job markets, and we make compensation decisions within these ranges based on one's skills, experience and performance. Beyond maintaining objective pay policies and structures, the gender pay gap reported herein will assist us in identifying challenges and opportunities to address gender equality in our workplaces and work even more diligently to achieve our diversity and inclusion objectives and performance goals.

ITW's UK Gender Pay Gap

	2020
Mean (average) gender pay gap	17.40%
Median (mid-point) gender pay gap	19.70%
Mean (average) gender bonus gap	36.60%
Median (mid-point) gender bonus gap	38.10%
Percentage of population receiving bonuses	Female 43.2% / Male 66.0%

Proportion of Employees in Each Pay Quartile



ITW's Commitment to Diversity & Inclusion

ITW's ability to reach our full potential as an enterprise requires high-performing talent that brings unique perspectives, experiences, and ideas to the team. We recognize the critical importance of a diverse and deep talent pool to enable us to deliver differentiated products and service levels to our customers. And we are working hard to maintain workplaces where all of our ITW colleagues are respected and valued for their contributions and have the opportunity to achieve their own professional full potential. We have made solid progress in our diversity efforts – including more than doubling the number of women in leadership across our global businesses (from 12% in 2012 to 26% in 2020). In light of this progress, we raised our goal and are now working to have women represent at least 30% of our global leadership team. However, we clearly have more work to do to advance women into more senior positions across ITW. Learn more about our diversity and inclusion strategy, objectives and the actions we are taking.

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